



Source: Introduction to Myers-Briggs Type® in Organizations (4rd ed.) by Sandra Krebs Hirsh and Jean M. Kummerow



# ENTJ

## **Decisive Strategist**

### Work Style

- Develop well-thought-out plans
- Provide structure to the organization
- Design strategies that work toward broad goals
- Take charge quickly and do what it takes
- Deal directly with problems caused by confusion and inefficiency

#### Leadership Style

- Initiate an action-oriented, energetic approach
- Provide long-range plans to the organization
- Manage directly and are tough when necessary
- Enjoy complex problems and managing them resourcefully
- · Run as much of the organization as possible

#### **Potential Pitfalls**

- May overlook people's needs and contributions in their focus on the task
- May discount pragmatic considerations and constraints
- May decide too quickly and appear impatient and domineering
- May ignore and suppress their own and others' feelings

#### **Suggestions for Development**

- May need to factor in the human element and appreciate others' contributions
- May need to check the practical, personal, and situational resources available before plunging ahead
- May need to take time to reflect and consider all sides before deciding
- May need to learn to identify and value feelings in both themselves and others