



Source: Introduction to Myers-Briggs Type® in Organizations (4rd ed.) by Sandra Krebs Hirsh and Jean M. Kummerow



INTP

Objective Analyst

Work Style

- Design logical and complex systems
- Demonstrate expertise in tackling intricate problems
- Add short- and long-range intellectual insight
- Apply logic, analysis, and critical thinking to ideas
- Concentrate on core issues

Leadership Style

- · Lead by conceptually analyzing problems and goals
- Apply logical systems thinking
- Allow for autonomy and independence for themselves and others
- Relate to people based on expertise rather than position
- Seek to interact at an intellectual rather than an emotional level

Potential Pitfalls

- May be too abstract and therefore unrealistic about necessary followthrough
- May overintellectualize and become too theoretical in their explanations
- May pay too much attention to minor inconsistencies at the expense of teamwork and harmony
- May turn their critical analytical thinking on people and act impersonally

Suggestions for Development

- May need to focus on practical details and develop concrete steps for implementation
- May need to state things more simply
- May need to yield on minor points in order to gain the needed cooperation of others
- May need to learn more about others and express appreciation of them